Board of Directors Meeting Minutes (November 28, 1990)

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JOINT BOARD MEETING

Area VI - Iowa Valley Community College District
and
Area XI - Des Moines Area Community College

November 28, 1990
Holiday Inn - Gateway Center - Ames, Iowa
Sommerville's Private Dining Room

AGENDA

1. Call to order - 6:00 p.m.

2. Roll call.

3. Consideration of tentative agenda.

4. Remarks regarding joint programming ventures -
   John Prihoda, President, IVCCD.

5. Ideas about sharing -
   Joe Borgen, President, DMACC.

6. Discussion by Boards -
   Sue Clouser, Chair, DMACC
   Larry Johnson, Chair, IVCCD.

7. Adjournment.
<table>
<thead>
<tr>
<th>NAME*</th>
<th>DIRECTOR</th>
<th>POPULATION OF DISTRICT</th>
<th>OCCUPATION, ADDRESS AND TELEPHONE NUMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>Larry W. Johnson-'92</td>
<td>I</td>
<td>14,325</td>
<td>Lawyer, 222 Oak, Iowa Falls 50126, (515) 648-4227</td>
</tr>
<tr>
<td>Beryl Wellborn-'93</td>
<td>VII</td>
<td>14,901</td>
<td>Professor/Grinnell College, 1420 9th Ave. Lane, Grinnell 50112, (515) 269-3003</td>
</tr>
<tr>
<td>Arlene McAtee-'93</td>
<td>IV</td>
<td>14,573</td>
<td>Family Services Manager, 547 N. 3rd Street, Marshalltown 50158, (515) 752-7162</td>
</tr>
<tr>
<td>Mary Lou Gunderson-'93</td>
<td>II</td>
<td>14,247</td>
<td>Homemaker, 9 Eastwood Drive, Eldora 50627, (515) 858-3767</td>
</tr>
<tr>
<td>Kenneth Wagaman-'92</td>
<td>V</td>
<td>14,965</td>
<td>Labor, Cooper Manufacturing, 2331 Luray Road, Marshalltown 50158, (515) 752-1848</td>
</tr>
<tr>
<td>Jayne Hager Dee-'91</td>
<td>III</td>
<td>14,179</td>
<td>Free-Lance Food Consultant, Certified Home Economist, 106 3rd. Street, N.E., State Center 50247, (515) 483-2576</td>
</tr>
<tr>
<td>Paul H. Hunter-'91</td>
<td>VI</td>
<td>14,292</td>
<td>Insurance Representative, P.O. Box 216, 111 E. High, Toledo, 52342, (515) 484-5233</td>
</tr>
<tr>
<td>NAME*</td>
<td>DIRECTOR</td>
<td>POPULATION OF DISTRICT</td>
<td></td>
</tr>
<tr>
<td>Population Total</td>
<td></td>
<td>101,482</td>
<td></td>
</tr>
</tbody>
</table>

Secretary: Rick Stoltzfus
Treasurer: Jerry Young
A joint board meeting was held between Iowa Valley Community College District, Marshalltown, and Des Moines Area Community College, Ankeny, at the Holiday Inn Gateway Center, Ames, Iowa, on November 28, 1990. Des Moines Area Community College Board President Sue Clouser called the meeting to order at 6:10 p.m.

Members Present:

DMACC
Harold Belken
DeVere Bendixen
Sue Clouser
Lloyd Courter
Dick Johnson
Eldon Leonard
Jerry Pecinovsky
Nancy Wolf

IVCC
Mary Lou Gunderson
Larry Johnson
Arlene McAtee
Kenneth Wagaman
Beryl Wellborn

Members Absent:
Doug Shull
Jayne Hager-Dee
Paul Hunter

Others Present:
Joseph A. Borgen, President
Don Zuck, Vice President, Operations
Bruce Hann, Instructor
Beth Newgaard, Editor, DMACC The Chronicle newspaper

John J. Prihoda, President

A motion to approve the tentative agenda as presented was moved and seconded.

Motion passed unanimously.

An outline of a proposed shared regional administration for Iowa Valley Community College and Des Moines Area Community College was distributed to all board members.

Dr. Prihoda opened the discussion regarding sharing by stating that this is something that he and Dr. Borgen have been discussing for some time.
Dr. Borgen outlined the purposes of discussing a shared regional administration and administrative services by the two districts. A copy of the outline is Attachment #1 to these minutes. Also discussed were four levels of district sharing (Attachment #2) and recommended next steps to consider (Attachment #3).

Various aspects of the sharing were discussed by the board members from the two districts. Both boards expressed interest in giving further consideration to the sharing concept. Although no timetable was established, it was pointed out that in order to make an impact on the FY1992 budget, both boards would need to take final action on the matter prior to March 15, 1991.

Having no further items to discuss, a motion was made and seconded for adjournment of the meeting.

Motion passed unanimously.

SUSAN J. CLOUSER, DMACC Board President

HELEN M. HARRIS, DMACC Board Secretary
PROPOSED AGREEMENT OUTLINE
AREAS VI, XI

1. Definition of Terms:

   Area: A merged area school district (Area VI-Iowa Valley Community College, Area XI-Des Moines Area Community College)
   
   College: A campus within an area
   Area VI - Marshalltown Community College, Ellsworth Community College
   Area XI - Ankeny Campus, Boone Campus, Carroll Campus, Urban Campus
   
   Region: The combination of merged Areas VI, XI
   
   Board or Local Board: The publically elected Board of Directors for a merged area school. This agreement covers two boards - Areas VI, XI

2. Purpose: To establish, for the mutual benefit of merged area school districts VI, XI, a shared regional administration to jointly and cooperatively provide specific services that directly and indirectly would enable:

   a. increased student access and choice at all established colleges and campuses in the region
   
   b. achievement of efficiency in management in order to re-allocate resources to educational programs
   
   c. promotion of innovation and quality in education and rural/economic development
   
   d. retention of local policy control by elected boards
   
   e. retain the college/community relationships at established campuses; at Marshalltown, Des Moines, Boone, Ankeny, Ellsworth and Carroll.
   
   f. enable the state funding formula bonus of 10% provided each district for those who share administrative services. (Enacted by Iowa General Assembly in 1990)
3. Duration of Agreement: This Agreement is intended as a long-term joint and cooperative venture in the public interest of central Iowa. The first term should be for three years and renewed each year for a new three-year term. The Agreement may be terminated at the end of a term by a majority vote of the two local boards.

4. Means of Financing: All income and operating funds of the merged areas shall be provided for in budgets of the two districts on an annual basis. Separate accounting by merged area district shall be maintained for students, personnel, operations, and capital expenditures.

5. Shared Administrative Services: Agreement to adopt common policies would enable a sharing and integration of services among the districts in an efficient manner. Sharing of administration could include:

   A. Computer and management information services
      - Admission and records
      - Registration
      - Accounting
      - Payroll/personnel records
      - Inventory records
      - Faculty certification records
      - Other applications in future.

   B. Governmental relations and legislative advocacy

   C. Community and economic development efforts

   D. Business and industry retention programs

   E. Regional grants and contracts

   F. Budget and financial management

   G. Instructional programs

   H. Telecommunications and computer network services

   I. Other areas in future
## Analysis of Four Levels of District Sharing

<table>
<thead>
<tr>
<th></th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>Level 4</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Shared Instructional Programs</strong></td>
<td>28E</td>
<td>28E</td>
<td>28E</td>
<td></td>
</tr>
<tr>
<td><strong>Sharing Designated Administration Services</strong></td>
<td></td>
<td></td>
<td></td>
<td>One new board via 280A.39</td>
</tr>
<tr>
<td><strong>Regional Management of Two Districts</strong></td>
<td></td>
<td></td>
<td>One CEO</td>
<td>One CEO, one staff</td>
</tr>
<tr>
<td><strong>Combined Districts</strong></td>
<td></td>
<td></td>
<td></td>
<td>Vote of people</td>
</tr>
<tr>
<td><strong>Method</strong></td>
<td>28E</td>
<td>28E</td>
<td>28E</td>
<td></td>
</tr>
<tr>
<td><strong>Board Control</strong></td>
<td>Two existing boards</td>
<td>Two existing boards</td>
<td>Two existing boards</td>
<td>One new board via 280A.39</td>
</tr>
<tr>
<td><strong>Budget</strong></td>
<td>Existing practice</td>
<td>Existing practice</td>
<td>Two budgets with segregated revenue and expenditures by district</td>
<td>One budget</td>
</tr>
<tr>
<td><strong>Management</strong></td>
<td>Two CEO</td>
<td>Two CEO</td>
<td>One CEO</td>
<td>One CEO, one staff</td>
</tr>
<tr>
<td><strong>Board Policy</strong></td>
<td>Two existing sets</td>
<td>Two existing sets</td>
<td>Two sets of common business and operating policies</td>
<td>One set of policies</td>
</tr>
<tr>
<td><strong>Funding Bonus</strong></td>
<td>Some $ incentive for contact hours in shared programs</td>
<td>Questionable if bonus would apply</td>
<td>First year 10% of state aide for each district estimated 1.5 million DMACC 1.5 million IVCC Second year 8% Third year 6% Fourth year 4% Fifth year 2%</td>
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</tr>
<tr>
<td><strong>Collective Bargaining</strong></td>
<td>Existing practice by each district</td>
<td>Existing practice by each district</td>
<td>Negotiations by regional management staff on behalf of each Board. Two faculty bargaining agreements</td>
<td>One collective bargaining agreement for all faculty. DMACC agreement would apply under Iowa Code</td>
</tr>
<tr>
<td><strong>Goals</strong></td>
<td>Make selected programs more accessible</td>
<td>Share selected services such as computer services</td>
<td>See purpose on Page 1 of Proposed Agreement</td>
<td>One district to achieve same purposes full combination</td>
</tr>
</tbody>
</table>
RECOMMENDED NEXT STEPS

Step One: Boards agree to consider some form of joint venture.

Two: Conduct a series of informational/input meetings at all campus communities:
   - Community/chamber groups
   - Campus faculty and staffs
   - Labor groups
   - Mayors/elected officials
   - Press

Three: Given input from board members and other groups structure:
   - Proposed 28E agreement
   - Proposed policy directions for implementation of an agreement

Four: Joint board retreat to negotiate a tentative agreement.

Five: Boards action.